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# FULANO DE TAL SEM SOBRENOME

## LEAN MANUFACTURING SPECIALIST WITH EXPERTISE IN CONTINUOUS IMPROVEMENT & PRODUCTION MANAGEMENT

### PROFESSIONAL QUALIFICATIONS

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Improved processes, productivity, compliance and robustness in major manufacturers of Medical Devices, Electronics, Architectural Products and Railway Machinery;

Held meetings across all levels to discuss the sustainability of Kaizen and 5S events, productivity, improvement projects, routines, synergies and results;

Developed and managed 5S, Standardized Work, VSM, RCPS, Kanban, A3 Reporting, TPM, SMED, Visual Management and OEE tools;

Managed teams of up to 5 employees, including Engineering Analysts, Maintenance Technicians and Trainees;

Mapped and developed material flow and production strategies: assembly rhythm and sequence, sizing of the workforce and critical quality control points;

International experience in New Zealand, Chile, Argentina and Paraguay for trainings and cultural exchanges;

Native Portuguese | Advanced English | Intermediate Spanish

### EDUCATION

**Degree in Control and Automation Engineering** – UNISAL – Brazil, 2007

**Technical Course in Electro-Electronics** - Unicamp – Brazil, 2000

**Maintenance, Hydraulics and Pneumatics Electrician** – SENAI – Brazil, 1999

### COURSES AND CERTIFICATIONS

**MTM-UAS - Methods -Time Measurement** - MTM do Brasil - 2013;

**Six Sigma – Green Belt** – UNICAMP – 2012;

**Lean Production** – Nortegubisian Consultoria – 2011;

**Fierce Conversation** – Grupo Prestar – 2015;

**New Leader Program** – Harvard Manage Mentor/St Jude Medical – 2015;

**Standardized Work** – Lean Institute Brasil – 2013;

**Value Flow Mapping** - Lean Institute Brasil - 2013;

**Leadership Centered on Coaching** - FGV - 2013;

**Lean Coordinator Training** – Lean Institute Brasil – 2012;

**5S Program Manager** - PDCA Haroldo Ribeiro Consultoria - 2011;

**MS Project 2007** - People Informática - 2010.

### PROFESSIONAL EXPERIENCE

Large American multinational manufacturer of medical devices - Belo Horizonte / MG

**Continuous Improvement Coordinator** 06/2014 to date

- ✓ Reported directly to the Continuous Improvement Manager;
- ✓ Trained 100% of operators and supervisors in the 5S tool;
- ✓ Trained 100% of the supervisors and managers in the Standardized Work tool;
- ✓ Led 9 Kaizen events, focusing mainly on lead time reduction;
- ✓ 50% reduction in WIP and 10% reduction in lead time through layout changes in the heart valves production line;
- ✓ 30% reduction in WIP and 60% reduction in lead time by transforming the layout of the Final Review area;
- ✓ Eliminated/reduced tasks by mapping the company's monthly financial closing process (reduction from 7 to 5 days);
- ✓ Reduced non-compliance from 6% to 10% by reducing documentation completion errors in the functional testing step through the RCPS tool.

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## LEAN MANUFACTURING SPECIALIST WITH EXPERTISE IN CONTINUOUS IMPROVEMENT & PRODUCTION MANAGEMENT

Large Dutch multinational manufacturer of architectural products - Campinas / SP

**Coordinator of Maintenance Processes** 02/2014 - 06/2014

- ✓ Reported directly to the Production Manager
- ✓ Deployed 2 TPM pillars (autonomous and planned maintenance) at the XY fabriccutting tables, reducing unscheduled stops to 0%.

Large Spanish multinational manufacturer of railway machinery - Hortolândia / SP

**Lean Production Coordinator** 02/2011 - 01/2014

- ✓ Reported directly to the Plant Manager;
- ✓ Drafted budgets to renovate 2 train units involved in accidents;
- ✓ Executed 11 Kaizen events, always acting as facilitator;
- ✓ Deployed 5S in the Finishing and Boiler (welding) areas;
- ✓ Increased productivity by 5% by deploying Standardized Work and MTM-UAS tools in the 6 assembly lines.
- ✓ Eliminated/reduced tasks through VSM, improving lead time from 90 to 30 days for national parts;
- ✓ Improved productivity by 10% and reduced material losses in the assembly line through a lean Six Sigma project for the development and supply of production kits.

Mexican multinational manufacturer of the brands Continental, Dako, GE and Bosch - Campinas SP

**Manufacturing Engineer** 04/2009 - 01/2011

- ✓ Reported directly to the Lean Manufacturing Manager;
- ✓ Mapped the current and designed the future value flow for stainless steel, reducing defects by 10%;
- ✓ Reduced WIP by 50% through Kanban trainings in Stamping and Assembly processes;
- ✓ Improved the availability of presses by deploying TPM (Total Production Maintenance) and SMED (Single-Minute Exchange of Dies) in Stamping;
- ✓ Optimized the flow of material by redesigning the layout of the Stamping inventory (storage in smaller boxes).

**Technical Support Engineer** 12/2006 - 07/2008

**Technical Coordinator** 09/2000 - 11/2006

**Apprentice** 01/1998 - 01/2000